



Global Donor Platform
for Rural Development



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*Formulating and Implementing
Sector-wide Approaches
in Agriculture and Rural Development*

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Background



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- Led by FAO
- Executed by:
 - Institute of Development Studies (University of Sussex)
IDS
 - Overseas Development Institute (ODI)
- Completion: July 2007



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Why a study by GDPRD?

- SWAps part of “new aid architecture”
- Supposed to contribute to aid effectiveness
- Many studies of SWAps conducted by agencies
- GDPRD study aimed to be independent
- Phase I: Desk review – Uganda, Cambodia, Vietnam and Ghana
 - complete mid 2006
- Phase II: Country studies - Tanzania, Mozambique and Nicaragua



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Study framework

1960-70s: Capital investment project - approach

Investment gap approach
Big push
Large capital intensive projects

1980-90s: Structural adjustment

Upstream policy conditionalities
Focus on macroeconomic management and reduction of state roles

Late 90s: HIPC and PRSPs

Process conditionality
Emphasis on government-led poverty reduction framework

2005 Paris Declaration on Aid Effectiveness :

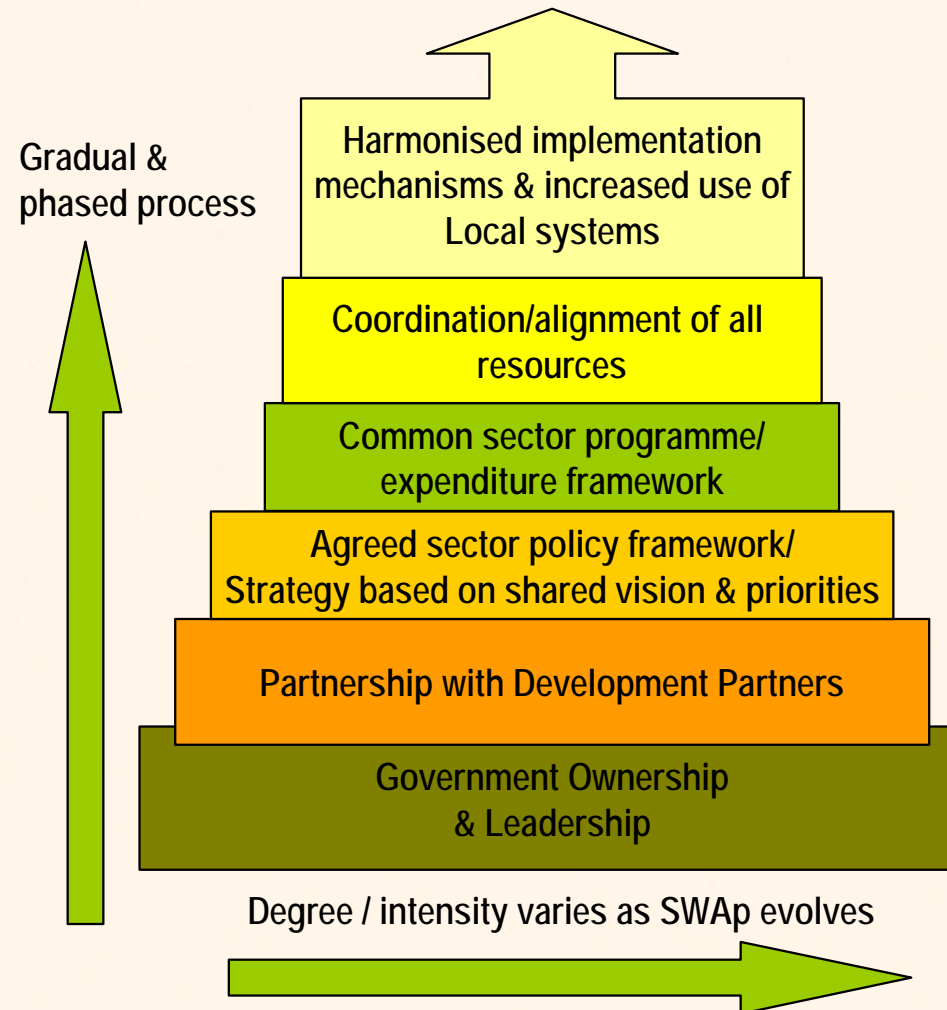
Ownership
Alignment
Harmonisation
Results-based management
Mutual accountability

- ⌘ Stand alone **projects**
- ⌘ Blueprint approach
- ⌘ Focus on delivery
- ⌘ Short term
- ⌘ Bilateral negotiation
- ⌘ Parallel implementation

- ⌘ Government **programmes**
- ⌘ Process approach
- ⌘ Focus on outcomes
- ⌘ Sustainability
- ⌘ Multilateral partnership
- ⌘ Use of country systems



Elements of a SWAp





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Synthesis Report: Conclusions

- More effort needed to achieve government-led development approach in A&RD:
- Lack of clear links between PRSs and sector strategies
- Weak integration of sector priorities into national budget processes
- Weak intra- and inter-sectoral coordination
- Uneven integration of donor funds into national planning and budgeting systems
- Weak attention to M&E



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More effort needed on:

- Supporting sector leadership - participation of critical stakeholders
- Agreeing coherent sectoral expenditure framework
- Ensuring attention to alignment and harmonisation
- Building sectoral M&E systems



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“Entry conditions” for SWAp important

- Sound macroeconomic framework
- Basic agreement on strategy and policy between government and donors
- Participation by key stakeholders - political leadership, private sector
- Donor community committed to common and aligned approaches

Policy messages



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- Need coherent vision for the sector
- Need increased commitment of domestic resources - quality and impact by effective M&E
- Willingness to lead and manage relationships with donors
- Clear mechanisms for participation by sub-national and non-governmental stakeholders



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Recommendations on design

- Country-leadership on the vision, agenda and scope. Start at the sub-sector or sub-programme level
- Complementarity between national and local sector strategies is vital
- Mechanisms for private sector and civil society engagement



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Recommendations on support

- Consider long term 'aid' compacts - 15-20 year partnerships
- Prepare national aid policy to ensure ownership and leadership
- Provide financial support on-budget
- Planning and finance systems aligned with national PFM systems
- Invest in public expenditure review and tracking (PETS)
- Streamline donor working group architecture
- Establish M&E effective systems



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Recommendations for GDPRD

- Incentive systems within donor HQs to encourage collaboration at country level
- Support training/learning events on PFM
- Guidelines on alignment of projects outside SWAps