2016 CAADP BUSINESS MEETING

Theme:
“Repositioning CAADP for an Accelerated Implementation: Going for Results and Impact”


Addis, 3-4 Nov 2016
Overview of the presentation

A. Strategic Context and Background
B. CAADP-Malabo Commitments as Framework for the AU CAADP Malabo Business Plan
C. Programs and subprograms
D. Delivery model
F. Strategic Partnerships and Communication
G. Implementation Strategy, Reporting and M&E
H. Conclusion
Strategic Context and Background

- SDGs
- Continental Aspirations, Goals & Targets: Agenda 2063 and Malabo Declaration for 2025

- Strategic Role of the Agricultural Sector in Africa’s Transformation

- Summary Assessment of Africa’s Agriculture Sector Performance (2003 – 2015)

- AUC-DREA and NPCA Roles in Contributing to CAADP’s Performance
CAADP - last 10 Years

**Achievements**
- Common Africa agriculture vision, framework for implementation
- 45+ countries adopted CAADP, 42 singed Compacts, 37 developed NAIPs
- Improved sector coordination, accountability
- Increased public spending
- Sustained growth
- Improved food security
- Regional, International Projects

**Challenges**
- Policy harmonization
- Sector service delivery capacity
- Donor dependency
- Limited intra - African trade
- Weak mechanism for tracking progress and reporting
- Climate change
- Nutrition
- Limited Public, Private Sector Investments

**Lessons**
- Strong NAIP attracts investments
- Multi-sectoral agriculture needs strong coordination
- Accountability
- Strengthen RECs for multi-sectoral coordination
- Private sector engagement
- Alliances / Tech Networks support large scale implementation

**Emerging Issues**
- Resilience
  - Climate & Economic shocks
- Private sector investments
- Jobs for youth
- Skills and TVET
- Nutrition
- Land right and access for women
- Intra-Africa trade
- Global dynamics in commodity trade
CAADP-Malabo Result Areas (C-MRAs) and Key Targets: “The Engine”

C-MRA1: Commitment to principles and values of the CAADP process

C-MRA2: Enhancing Investment Finance in Agriculture (Equivalent to: Increased level and quality of public and private investments in agriculture):
- Public Sector to allocate 10% of total public expenditure to agriculture sector, and to ensure its efficiency and effectiveness

C-MRA3: Ending Hunger in Africa:
- At least double productivity, focusing on inputs, irrigation and mechanization
- Reduce post-harvest losses (PHL) by 50% by 2025;
- End malnutrition in all its forms: reducing stunting to 10% and underweight children to 5%;

C-MRA4: Reducing Poverty through Inclusive Agricultural Growth and Transformation:
- Sustained annual agricultural GDP growth of at least 6%;
- Halving Poverty by the year 2025;
- Establish and/or strengthen inclusive public private partnerships for at least five priority commodity value chains with strong linkages to smallholder agriculture;
- Create job opportunities for at least 30% of youth population in agricultural value chains;

C-MRA5: Boosting intra African Trade in Agric. Commodities and Services:
- Triple intra-African trade in agricultural commodities and services

C-MRA6: Resilient Livelihood, production systems for Climate Change, Variability, other risks:
- Ensure that at least 30% more farm/pastoral households be resilient to climate & weather risks

C-MRA7: Enhanced Mutual Accountability for Strategic Actions and Results
AU CAADP Malabo Business Plan
…what is unique about it?

- Presents a consolidated roadmap which outlines priority programme areas for catalyzing strategic results at continental, regional and especially country levels.
- Has a programmatic & results-driven and focused approach
- Performance based implementation and strong accountability mechanisms
- Team work and clarity of division of labor among AU players
AU Business Plan: 
...ensuring alignment to and consistency with AU Agenda 2063

Agenda 2063 (+ first 10-year implementation plan)

CAADP Malabo Declaration

AU CAADP Business Plan

- Principles Values of CAADP
- Investment finance in Agriculture (P & P)
- Ending Hunger
- Eradicating poverty through Inc. Ag Growth
- Boosting Intra-Africa Trade
- Resilience to Climate Change
- Mutual Accountability for Results

PARTNERSHIPS IN SUPPORT OF CAADP
Strategic Options/Approaches to Achieving the Malabo Commitments

**Option 1:**
AU (DREA and NPCA) encourage the Countries to align their interventions to CAADP, put on place accountability mechanisms and assume that member countries and RECs will have the capacities and commitment to achieve time-bound targets as outlined in Malabo Declaration (including effective implementation of their NAIPs and RAIPs).

**Option 2:**
AU (DREA and NPCA), drawing on lessons learned from the last 10 years, take a proactive and catalytic facilitating role in capacitating and empowering RECs, member states and other key stakeholders (at REC and member country level), taking a country-driven programme-based approach to achieve the Malabo commitments (and their associated targets and objectives).

With strong support and leadership from DREA and NPCA Management, AU have chosen **Option 2** as the most effective way forward in line with:
- AUC and NPCA mandates and complementary roles
- working together as a team, and
- taking a programme-based approach to strategic results.
<table>
<thead>
<tr>
<th>Malabo Result Areas</th>
<th>Business Plan Programmes</th>
</tr>
</thead>
<tbody>
<tr>
<td>C-MRA1: Commitment to principles and values of the CAADP process</td>
<td>P1: Strengthening Country and Regional Systems for CAADP Programme Delivery</td>
</tr>
<tr>
<td>C-MRA2: Enhancing Investment Finance in Agriculture</td>
<td>P2: Expanded public and private sector Investments</td>
</tr>
<tr>
<td>C-MRA3: Ending Hunger in Africa</td>
<td>P3: Increased Agricultural Productivity and Strengthened Nutrition and Food Security</td>
</tr>
<tr>
<td>C-MRA4: Reducing Poverty through Inclusive Agricultural Growth and Transformation</td>
<td>P4: Inclusive and Sustainable Agricultural Production and Accelerated Agricultural Growth</td>
</tr>
<tr>
<td>C-MRA5: Boosting intra African Trade in Agricultural Commodities and Services:</td>
<td>P5: Expanded Intra-African agricultural trade in Agriculture</td>
</tr>
<tr>
<td>C-MRA6: Resilient Livelihood, production systems for Climate Change, Variability, other related risks</td>
<td>P6: Enhanced Resilience Building, and Climate Change and Risk Management</td>
</tr>
<tr>
<td>C-MRA7: Enhanced Mutual Accountability for Strategic Actions and Results</td>
<td>P7: Strengthened Programme Coordination, Partnerships, and Mutual Accountability for Strategic Results</td>
</tr>
</tbody>
</table>
To transform Africa’s Agriculture for Shared Prosperity and Improved Livelihoods

Mission

An accelerated agricultural growth and transformation for shared prosperity and improved livelihoods

Vision

1) Strengthening Country and Regional Systems for CAADP Programme
2) Expanded public and private sector Investments
3) Increased Agricultural Productivity and Strengthened Nutrition and Food Security
4) Inclusive and Sustainable Agricultural Production and Accelerated Agricultural Growth
5) Expanded Intra-African agricultural trade in Agriculture
6) Enhanced Resilience Building, and Climate Change and Risk Management
7) Strengthened Programme Coordination, Partnerships, and Mutual Accountability for Strategic Results

Malabo Result Areas (7)

- Principles and values of the CAADP process
- Enhancing public and private investment finance to agriculture
- Ending hunger in Africa by 2025
- Halving poverty by the year 2015
- Tripling intra-African trade in agricultural commodities and services by 2025
- Resilience of livelihoods and production systems
- System of mutual accountability to actions and results
## P 1: Supporting Country and Regional systems
- SP 1.1 Strengthened Policy and Regulatory Frameworks
- SP 1.2 Enhanced evidenced-based and results-focused planning and budgeting for agricultural sector
- SP 1.3 Enhanced Ag. Sector Organizational and Functional Arrangements, Capacity and Performance
- SP 1.4 Strengthened in-country and regional coordination and accountability mechanisms
- SP 1.5: Strengthened and use of partnerships and alliances, including farmers, agri-business, and civil society

## P 2: Private and Public Investments
- SP 2.1 Strengthened policy, regulatory & financing framework for catalyzing private sector investments
- SP 2.2 Enhanced level and quality of agricultural public expenditures
- SP 2.3 Domestic and Foreign Investment Promotion
- SP 2.4 Inclusive and Sustainable Access to Agricultural Finance
- SP 2.5 Public-Private-Partnership and Dialogue (PPP&D) Development

## P 3: Productivity Food Security and Nutrition
- SP 3.1: Expanded Access to and Usage of Agricultural Inputs & Mechanization
- SP 3.2 Enhanced Post-Harvest Management (PHM)
- SP 3.3 Expanded home-grown school feeding
- SP 3.4 Expanded Food bio-fortification
- SP 3.5 Improved Food & Nutrition knowledge Management, Nutrition Status (especially child malnutrition/stunting) and Nutrition Coordination
- SP 3.6 Enhanced Food/Diet Diversification
- SP 3.7 Improved Social protection and safety nets

## P 4: Inclusive and Sustainable Agricultural Production and Accelerated Ag. Growth
- SP 4.1 Sustainable Land Management and Governance
- SP 4.2: Enhanced Irrigation & Water Management
- SP 4.3: Enhanced Animal Resources Development
- SP 4.4: Strengthened Technology Generation, Dissemination and Adoption
- SP 4.5 Expanded Agripreneurship for Youth and Women (including business skills and incubation strategies
- SP 4.6 Competitive Value Chain and Agri-Business Development
- SP 4.7 Strengthened Farmer Organizations and Cooperatives & Apex bodies development
P 5: Expanded Intra-Africa Trade for Agric
- SP 5.1: Strengthened Policy and Trade Regime Harmonization
- SP 5.2: Enhanced Food and Trade Standards, Food Safety and Compliance
- SP 5.3: Expanded Market-oriented infrastructure
- SP 5.4: Expanded Agricultural Growth Zones/Corridors
- SP 5.5: Strengthened Trade negotiation capacity development

P 6: Enhanced Resilience Building, and Climate Change and Risk Management
- SP 6.1: Improved Climate Early Warning and Response Systems
- SP 6.2: Enhanced Mainstreaming of Climate Change
- SP 6.3: Enhanced Mainstreaming of Risk Management
- SP 6.4: Strengthened Climate Change Negotiation Capacity development

P 7: Strengthened Programme Coordination, Partnerships, and Mutual Accountability for Strategic Results
- SP 7.1: Enhanced Strategic Knowledge Management and Scale-Up
- SP 7.2: Enhanced M&E Systems at Continental, REC and Country Levels
- SP 7.3: Strategic communication, and advocacy
- SP 7.4: Strengthened continental, REC, country level coordination, partnerships and resource mobilization
- SP 7.5: Enhanced Accountability, Biennial Reviews and Reporting
- SP 7.6: Strengthened Leadership and political engagement for CAADP Implementation
## Delivery Model and Mapping Tool for Catalyzing Malabo Implementation

### Guiding Principles
- Catalytic and empowering role of AU-DREA and NPCA, working as a team;
- Strong performance-based and accountability orientation within AUC, NPCA and RECs; and
- Emphasis on fostering effective partnerships and alliances with strategic stakeholders, within and outside the AU umbrella, working toward a common goal (as outlined in the CAADP Results Framework).

### What do we deliver?
- Formulation of strategic frameworks, good practices and tools for each of the sub-programmes outlined in the BP;
- Provision of high quality capacity building tools, training materials
- Provision of high quality and demand-driven implementation support to RECS and member countries (in the efficient and effective implementation of their agricultural policies/regulations, institutional reforms and NAIPs/RAIPs
- Establishment and operationalization of effective frameworks and mechanisms for mutual learning and mutual accountability to enhance the acceleration of the Transformation Agenda.
Guiding Principles on Financing:

- Sound accountability processes and mechanisms;
- Robust transparent processes, especially regarding procurement of goods and services;
- Strong and periodic reporting mechanisms and outputs; and
- Partnerships for joint achievements and working together, with a strong results focus, and taking an increasing programmatic approach to funding (and using various options to ensure strong alignment, even with the more traditional project approach).
# Resource Requirements and Financing Strategy

Table 4.1: Summary Table of Resource Requirements/Costs for AU BP for CAADP-Malabo Commitments

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PART I: CORE COSTS</strong>&lt;br&gt;(DREA+NPCA)&lt;br&gt;SubTotal PART I:</td>
<td>8898</td>
<td>9549.2</td>
<td>9537.2</td>
<td>9549.2</td>
<td>37533.6</td>
</tr>
<tr>
<td><strong>PART II: PROGRAMMES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>P1: Supporting Country and Regional Systems for CAADP Program Delivery</td>
<td>682.5</td>
<td>1701.5</td>
<td>1325</td>
<td>1669</td>
<td>5378.0</td>
</tr>
<tr>
<td>P2: Expanded Public and Private Investments</td>
<td>545.8</td>
<td>1309</td>
<td>934.3</td>
<td>1140.7</td>
<td>3929.8</td>
</tr>
<tr>
<td>P3: Increased Agricultural Productivity and Strengthened Nutrition and Food Security</td>
<td>955.2</td>
<td>2382.1</td>
<td>1855</td>
<td>2336.6</td>
<td>7528.8</td>
</tr>
<tr>
<td>P4: Inclusive and Sustainable Agricultural Production and Expanded and Competitive Private Sector/Agro-Industry Development</td>
<td>1153.5</td>
<td>2927.95</td>
<td>2256.85</td>
<td>2876.1</td>
<td>9214.4</td>
</tr>
<tr>
<td>P5: Expanded Intra-African trade in Agriculture</td>
<td>545.8</td>
<td>1361.2</td>
<td>1060</td>
<td>1335.2</td>
<td>4302.2</td>
</tr>
<tr>
<td>P6: Enhanced Resilience Building, and Climate Change and Risk Management</td>
<td>545.8</td>
<td>1361.2</td>
<td>1060</td>
<td>1335.2</td>
<td>4302.2</td>
</tr>
<tr>
<td>P7: Strengthened Knowledge Management, Program Coordination and Partnership, Policy Engagement, and Mutual Accountability</td>
<td>1239.4</td>
<td>3155.7</td>
<td>1425.4</td>
<td>1769.4</td>
<td>7589.7</td>
</tr>
<tr>
<td>SubTotal: PART II</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>44,168.7</td>
</tr>
<tr>
<td>TOTAL: PART I+PART II</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$81,702.3</td>
</tr>
</tbody>
</table>

**Main Sources**

**Domestic/Africa Resource Mobilization:**
- AU Core Budget
- Member States resources
- Emerging African economies

**External Sources:**
- DPs
- Private Sector
- International foundations and NGOs
- South-south Cooperation
### Table 4.2: Indicative Financing Strategy/Plan

<table>
<thead>
<tr>
<th>Financing Sources</th>
<th>2017</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1) Domestic/Africa</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a) AU (AUC+NPCA) and RECs</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>b) Member States (various options, including cost-sharing)</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td>c) South-South Cooperation (emerging middle income countries, e.g. S. Africa)</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td><strong>2) Devt. Partners (and various options as mechanisms)</strong></td>
<td>80</td>
<td>50</td>
</tr>
<tr>
<td>a) Sector Budget Support/Programme approach (e.g., Malabo Multi-Donor Trust Fund/Malabo Catalytic Fund)</td>
<td>10</td>
<td>30</td>
</tr>
<tr>
<td>b) Earmarked Funds (for specific subprogrammes, aligned with RF)</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>c) Project support (and aligned to the BP RF)</td>
<td>35</td>
<td>10</td>
</tr>
<tr>
<td><strong>3) Private Sector (as part of corporate responsibility)</strong></td>
<td>5</td>
<td>10</td>
</tr>
<tr>
<td>a) African Corporations (and their foundations)</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td>b) International Foundations &amp; NGOs</td>
<td>5</td>
<td>7</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>100</td>
<td>100</td>
</tr>
</tbody>
</table>
Strategic Partnerships and Communication

- Enhanced Partnership Architecture
- Collaborating Partners
- Funding Partners
- Universities, Research institutes, Private Sectors and Civil Society Organizations
- Strategic Communication and Advocacy
Implementation Strategy/Arrangements, Reporting, and Monitoring & Evaluation

• Implementation Strategy, Arrangements and Mechanisms

• Reporting Arrangements and Mechanism

• Monitoring and Evaluation
Conclusion

- The presented BP will constitute an engagement framework for CAADP support at AUC, NPCA and RECs: Alignment and Harmonization of interventions will be required
- The preferred financing modality for the BP is pooled funds, we will also engage our partners on earmarked and project support aligned to the BP
- By supporting the implementation of this BP, we are supporting the Member States to take their leadership and ownership in:
  - Optimizing in-country coordination and driving an inclusive implementation process at country level
  - Reviewing National Agriculture Investment Plans (NAIPs)
  - Advancing the policy architecture and reforms needed to develop an inclusive agriculture system
  - Putting in place a multi-year comprehensive spending plan to support the NAIP
  - Aligning countries on a performance scorecard built out of the CAADP results framework, to ensure a focus on results and accountability
THANK YOU