



Foreign, Commonwealth  
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# Journey and Learning on Responsible Land Investment

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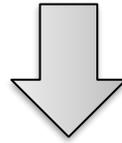


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Insight #8: we're only reaching a small fraction of companies

Insight #9: even companies with best intentions get into trouble

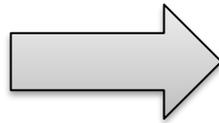
State regulation  
(LIA&M 'System')



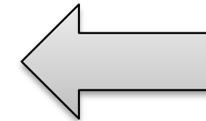
Insight #6: independent support to  
communities critical but underfunded

Insight #7: getting to scale is the \$1m Q

Investor/  
business  
practices



RLI



Community/  
civil society  
action

(Obvious) Insight #1: better guidance is not enough

Insight #2: need to go beyond legal compliance to promote 'social licence' to operate

Insight #3: companies and investors can't quantify tenure risk

Insight #4: go up the chain to reach scale & IFC PS not enough

Insight #5: companies and investors can't access the right support



- LESSON 1** Timely identification of land rights issues is critical; if addressed later, are likely to escalate leading to conflicts and additional costs
- LESSON 2** **Legitimate tenure rights** in and around investment sites **need to be recognised, documented** and, as far as possible, **secured** before companies negotiate land access
- LESSON 3** **Companies** and **governments** need to establish **fair and open negotiation processes** to achieve **community consent** for investment plans
- LESSON 4** Communities need **effective, independent, politically savvy support** to protect legitimate rights and negotiate effectively
- LESSON 5** **The business case for RLI is becoming clearer in economic terms**, but companies still need to mainstream land rights in their core business decisions
- LESSON 6** **Positive regulation** and a **systemic approach** to overall governance are **essential to support RLI**

See: <https://landportal.org/partners/legend/outputs-overview>



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## What lessons for 2022?

- High commodity prices and food insecurity significant triggers
- Monitoring developments
- Where focus attention?
  - Building capacity of communities & rapid response (coordination?)
  - National land investment approval and monitoring systems
  - Investor incentives